Viktor Pyroh, Postgraduate Student

Private Joint-Stock Company "Higher education institution "Interregional Academy of Personnel Management" Kyiv, Ukraine

DOI: https://doi.org/10.30525/978-9934-26-471-9-15

THE ROLE OF ORGANIZATIONAL INNOVATIONS IN ENHANCING THE COMPETITIVENESS OF CORPORATIONS

Organizational innovations are increasingly seen as vital components in ensuring the competitiveness of corporations, particularly in an era of rapid globalization and technological advancement. Transnational corporations (TNCs) must continuously adapt and innovate to meet the challenges posed by a volatile market environment. This paper explores the multifaceted role of organizational innovations in improving corporate competitiveness by examining the impact of process improvements, digital transformation, and organizational culture on the ability of corporations to compete in global markets.

One of the key aspects of improving corporate competitiveness lies in the efficiency of innovation activities within organizations. Innovations that focus on optimizing business processes, restructuring organizational hierarchies, and introducing new methods of management allow corporations to operate more efficiently. This focus on process optimization enables businesses to reduce operational costs and improve productivity, thereby ensuring that resources are used effectively [1]. For TNCs, which operate across multiple markets and regions, process innovations are particularly crucial as they enable corporations to adjust their strategies to local conditions without compromising overall efficiency. Process innovations often involve the introduction of new technologies that streamline workflows, reduce redundancies, and increase the flexibility of operations [2].

Another vital element that enhances competitiveness through organizational innovation is the alignment between corporate goals and innovation activities. It is essential for corporations to establish clear innovation strategies that align with their broader business objectives. This ensures that innovation efforts are not isolated or reactive but are integrated into the corporation's overall strategic framework. Such alignment enables corporations to respond more effectively to market demands, develop new products and services that meet customer needs, and stay ahead of competitors. Organizational innovations that focus on this strategic alignment help TNCs remain competitive by fostering agility and adaptability in their decision-making processes [2].

The role of digital transformation in fostering organizational innovations cannot be overstated. The integration of digital technologies into corporate operations has radically altered the ways in which companies function. Digital transformation allows businesses to automate processes,

optimize data management, and improve communication across departments and regions [3]. These improvements result in faster decision-making, enhanced coordination between teams, and the ability to rapidly implement new ideas and innovations. For TNCs operating in highly competitive industries, the capacity to swiftly integrate digital solutions into their business operations can provide a significant competitive edge. Moreover, digital transformation facilitates access to new markets by enabling companies to leverage digital platforms for marketing, sales, and customer engagement [3]. This technological adaptability is a key component of modern organizational innovation and is integral to sustaining competitiveness.

Corporate culture also plays a critical role in fostering innovation. A culture that encourages creativity, risk-taking, and collaboration is essential for organizations seeking to remain competitive. Corporations with a strong innovation-oriented culture are more likely to embrace new ideas and implement innovative solutions that can enhance their competitive standing [4]. Organizational culture influences how employees perceive innovation and their willingness to engage in innovative activities. Corporations that foster an inclusive and open environment, where employees are encouraged to share ideas and collaborate, tend to have higher innovation outputs. In this context, the relationship between organizational culture and innovation is clear: a culture that supports experimentation and flexibility allows for continuous innovation and adaptation, which is essential for maintaining competitiveness in dynamic markets [4].

In addition to fostering an innovative culture, knowledge sharing within organizations is another vital aspect of enhancing competitiveness. Organizational innovations that facilitate the exchange of knowledge and expertise among employees create a more dynamic and informed workforce. This, in turn, leads to more effective decision-making and the development of innovative products and services. Corporations that prioritize knowledge-sharing mechanisms, such as cross-functional teams, collaborative platforms, and training programs, are better equipped to respond to market challenges and capitalize on new opportunities [6]. Knowledge-sharing practices contribute to the continuous improvement of processes and the development of new innovations, thereby reinforcing a corporation's competitive advantage.

During periods of crisis or economic uncertainty, organizational innovations prove to be particularly valuable. Corporations that incorporate innovation into their crisis management strategies are better equipped to navigate challenges and maintain operational continuity. By fostering a culture of innovation and implementing flexible management practices, corporations can mitigate the impacts of crises and even use such disruptions as opportunities for growth and improvement [5]. Innovations in crisis management may involve the reorganization of corporate structures, the adoption of new technologies, or the development of more resilient supply chains. These innovations not only help corporations survive during crises but also position them for long-term success by enhancing their adaptability and resilience [5].

Furthermore, the ability to foster a collaborative and innovative environment within the corporation has a profound effect on its long-term success. Corporations that prioritize knowledge sharing and collaboration across different departments and regions are better positioned to implement innovative solutions that drive growth. Such practices ensure that knowledge is not siloed within specific teams but is shared across the organization, fostering a culture of continuous improvement and innovation. This collaborative approach allows corporations to leverage the collective expertise of their employees to develop innovative strategies that enhance competitiveness [6].

In conclusion, organizational innovations are fundamental to the sustained competitiveness of corporations, particularly TNCs that operate in complex and volatile global markets. By focusing on process optimization, embracing digital transformation, and fostering an innovative culture, corporations can maintain a competitive edge and position themselves for long-term success. As markets continue to evolve, the ability to innovate organizationally will become increasingly crucial for corporations aiming to navigate challenges, seize new opportunities, and sustain growth.

References:

- 1. Berdychevska M.V., Petrenko K.V. (2020) Shliakhy pidvyshchennia efektyvnosti provedennia innovatsiinoi diialnosti transnatsionalnymy korporatsiiamy [Ways to increase the effectiveness of innovative activities by transnational corporations]. *Pidpryiemnytstvo ta innovatsii*, no. 11–1, pp. 18–23 DOI: https://doi.org/10.37320/2415-3583/11.3
- 2. Havrysh O.A., Karpenko LO. (2023)Innovatsii yak imperatyv na konkurentospromozhnosti transnatsionalnykh korporatsii rynkakh [Innovations as an imperative for the competitiveness of transnational corporations on global markets]. *Economic* synergy, no. 1, pp. 136–150. DOI: https://doi.org/10.53920/es-2023-1-11
- 3. Horbanova V.O. (2024) Vplyv tsyfrovoi transformatsii biznesu na mekhanizmy korporatyvnoho upravlinnia [The impact of digital transformation of business on the mechanisms of corporate governance]. *Ukrainskyi ekonomichnyi chasopys*, no. 4, pp. 5–10. DOI: https://doi.org/10.32782/2786-8273/2024-4-1
- 4. Sobolieva T.O., Honchar A.O. (2023) Vzaiemovplyv kultury ta orhanizatsiinoho dyzainu v protsesi aktyvizatsii innovatsiinoi diialnosti korporatsii [Interaction of culture and organizational design in the process of intensification of innovative activities of corporations]. *Journal of strategic economic research*, no. 1, pp. 112–118. DOI: https://doi.org/10.30857/2786-5398.2023.1.12
- 5. Podluzhna N.O., Petchenko M.V., Yakushev O.V. (2020) Vyklyky transformatsii antykryzovoho upravlinnia pidpryiemstvamy v suchasnykh umovakh. *Zbirnyk naukovykh prats Cherkaskoho derzhavnoho tekhnolohichnoho universytetu. Seriia: Ekonomichni nauky*, vol. 57, pp. 104–109. DOI: https://doi.org/10.24025/2306-4420.0.57.2020.206457 =
- 6. Azeem M. (2021) Expanding competitive advantage through organizational culture, knowledge sharing and organizational innovation. *Technology in society*, vol. 66. DOI: https://doi.org/10.1016/j.techsoc.2021.101635